



QUINNIPIAC UNIVERSITY REOPENING PLAN PHASE 3 FALL 2020

Name of Institution: Quinnipiac University

Senior COVID-19 Coordinator (Name and Title): Bethany Zemba, Vice President and Chief of Staff

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Intended date of arrival of the first-year students: August 21, 2020

Intended date of virtual classes starting: August 24, 2020

Intended date of on-ground classes starting: August 31, 2020 for first-year students; September 7, 2020 for upperclassmen.

Intended duration of the fall semester or quarter on-ground: November 24, 2020

Intended duration of the fall semester or quarter with virtual components included: December 12, 2020

PART 1 - PLAN FOR REPOPULATING THE CAMPUS (the reentry of students)

Quinnipiac's Phase 3 Higher Education Reopen Plan covers our three campuses, including residential and commuter students, and assumes a combination of in person, remote learning, and hybrid classes. Important to the ability to repopulate campuses is QU's ability to comply with social and physical distancing requirements in all spaces, the use of PPE (face coverings), and other barriers to prevent the spread of COVID-19, especially in areas where maintaining 6-ft of physical distancing is difficult, and following strict cleaning and disinfecting protocols across all campuses.

Academic Instruction

Quinnipiac is taking an innovative approach to teaching and learning this fall. We call it Q-Flex. Courses will be delivered using simultaneous in-person and online instruction, with students alternating between the two modes of course participation. While students will not be in the classroom as often as they'd traditionally be for classes, Q-Flex will create an experience that is still rich and engaging, allows students and faculty to stay closely connected, while prioritizing the health and safety of our community.

For as many classes as possible, subject to public health and safety guidelines, a professor will be physically present in the classroom, teaching as many students as safely possible during the regularly scheduled class time. To meet the physical distancing rules, 6 feet will be maintained between each person in the room, and to limit room capacity, we will not fit the entire class in



person for most sessions. As a result, students will take turns, occasionally attending in person and other days synchronously joining the class online from their residence hall, suite, apartment, or other study space.

We will use Zoom as we did in the Spring, but this time it will connect students and faculty who are on campus to students and, in some cases, faculty who must join the class remotely. We have invested a great deal in “Zoom carts,” which are designed with the technology to give out-of-classroom students real-time connectivity to their class. Students attending remotely will be able to see and hear what is happening, and they will be seen and heard by their teacher and fellow students so that they may ask questions and take part in class discussions. In some cases, for personal health reasons, professors will be teaching remotely while students are on campus, possibly even gathered together in a classroom. Our Zoom carts enable off-campus professors to meet with students as if they were there in person. Zoom carts also will support small group discussions, extra-help sessions or office hours.

More than 800 of our faculty participated this summer in training designed to make their asynchronous teaching (use of Blackboard, discussion boards, videos, online quizzes and problem sets, and other online materials) even stronger this fall. Faculty now have even more tools at their disposal to interact with students, regardless of whether COVID-19 permits students and faculty to be physically present together on campus. Regarding grading, we expect that the switch to Pass/Fail, enacted this past spring, will not be necessary in Fall 2020.

Classrooms: Declaration that 6-feet of physical spacing has been achieved.

Classrooms

Quinnipiac declares that 6-feet of physical spacing has been achieved. We have de-densified classrooms, dining halls, libraries, common areas, offices, labs, and spaces throughout our campuses to a maximum of 50% capacity. Spaces have been reconfigured to reflect physical distancing of at least 6 feet; that is also true of all public and common spaces — indoors and outdoors. All courses will be delivered in a dual mode — on-ground and online. Students will alternate between the two modes of course participation, allowing lower density in classrooms.

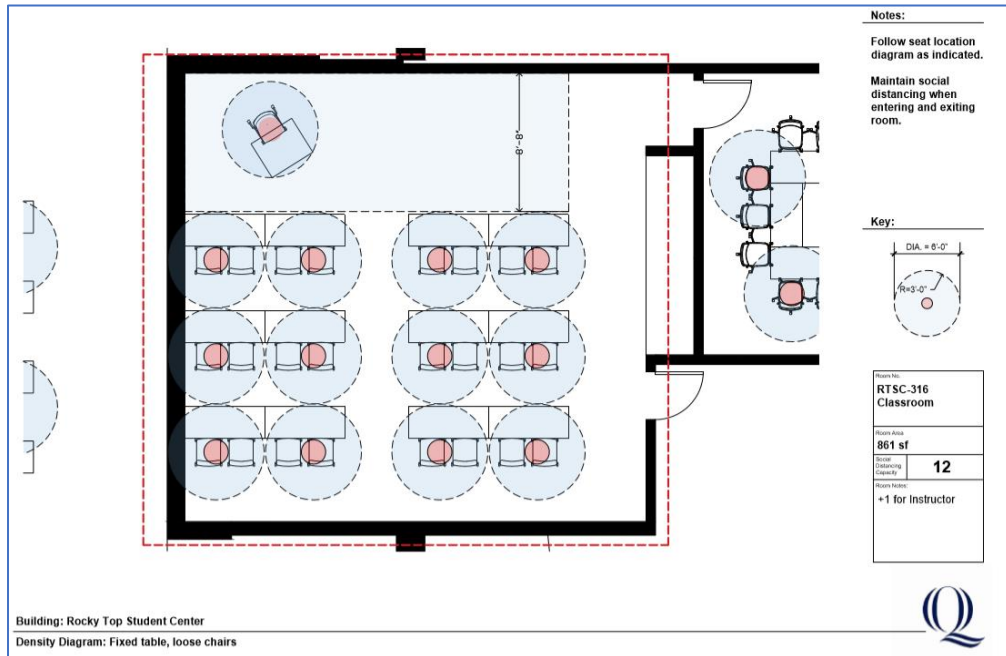
When necessary, changes in traffic patterns will be clearly marked with appropriate signage to facilitate 6 feet physical distancing. We have determined maximum occupancy restrictions for public spaces, including every classroom, and established one-way traffic patterns. Every Classroom and dining area has been diagrammed and furniture has been moved to comply with 6 feet physical distancing. Our reservation system, deployed for all events, has been updated to reflect new occupancy guidelines as well as physically distant set-up requirements.

Our Facilities team has reviewed all workspaces across our campuses and made physical adjustments, such as installation of plastic shields, spacing out workspaces, and other accommodations, as necessary. These adjustments have been made for the workspaces in anticipation of the return of our faculty and staff to a 50% on-campus workforce capacity at the start of the semester.

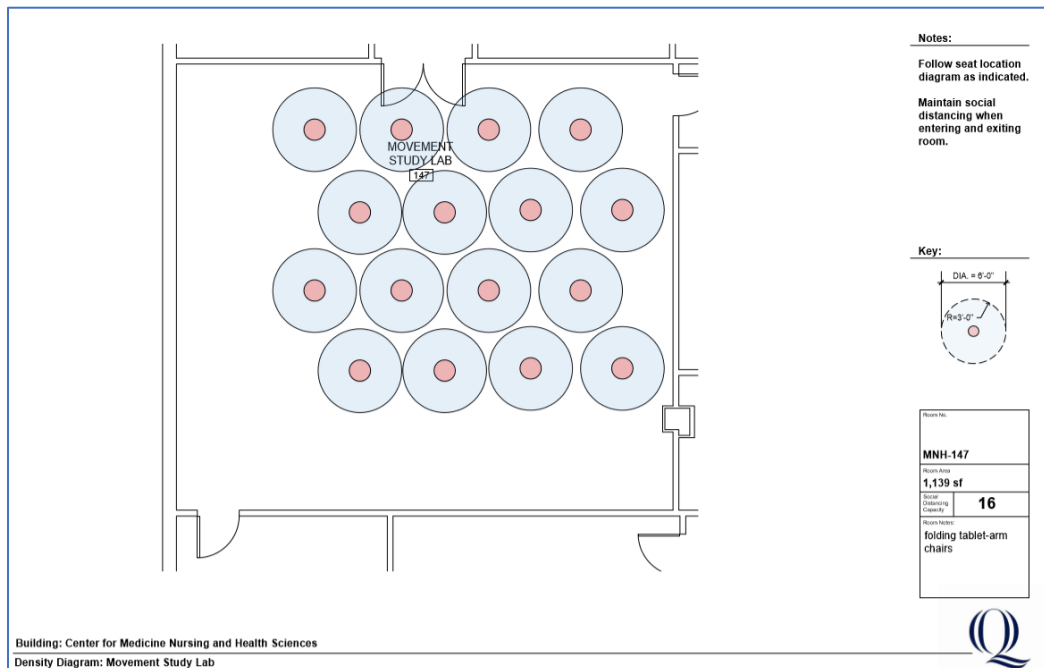


The QU facilities team created physical distancing layouts for classrooms and lab areas to provide students and faculty with strategies to work 6-ft apart. Examples included are for our general-purpose classroom, a movement lab, and a research lab.

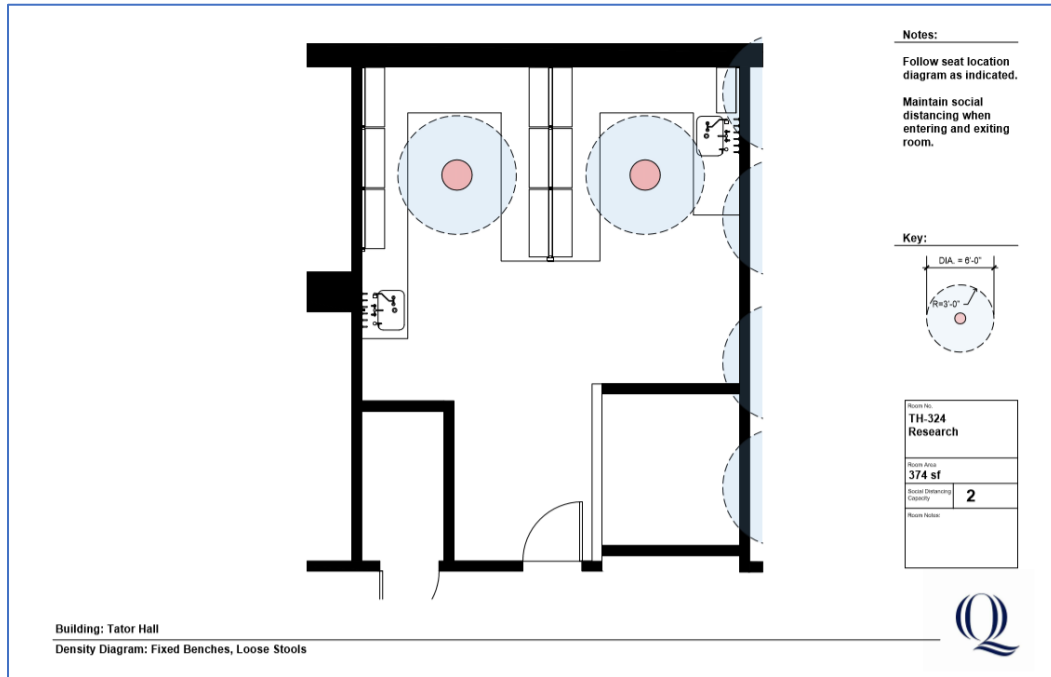
General Purpose Classroom



Movement Lab

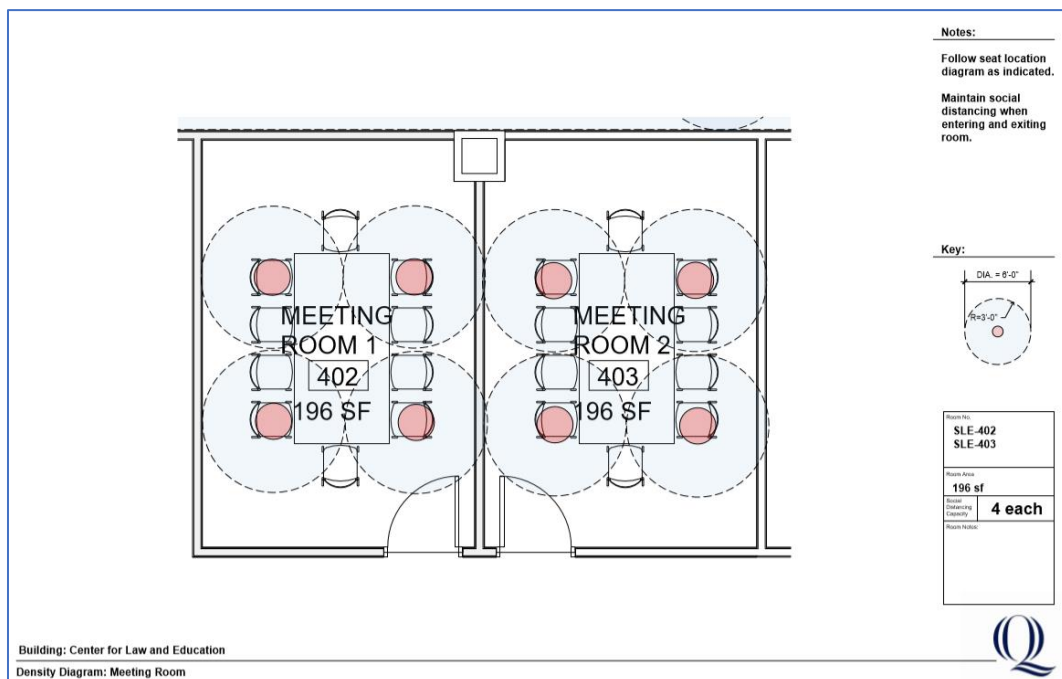


Research Lab

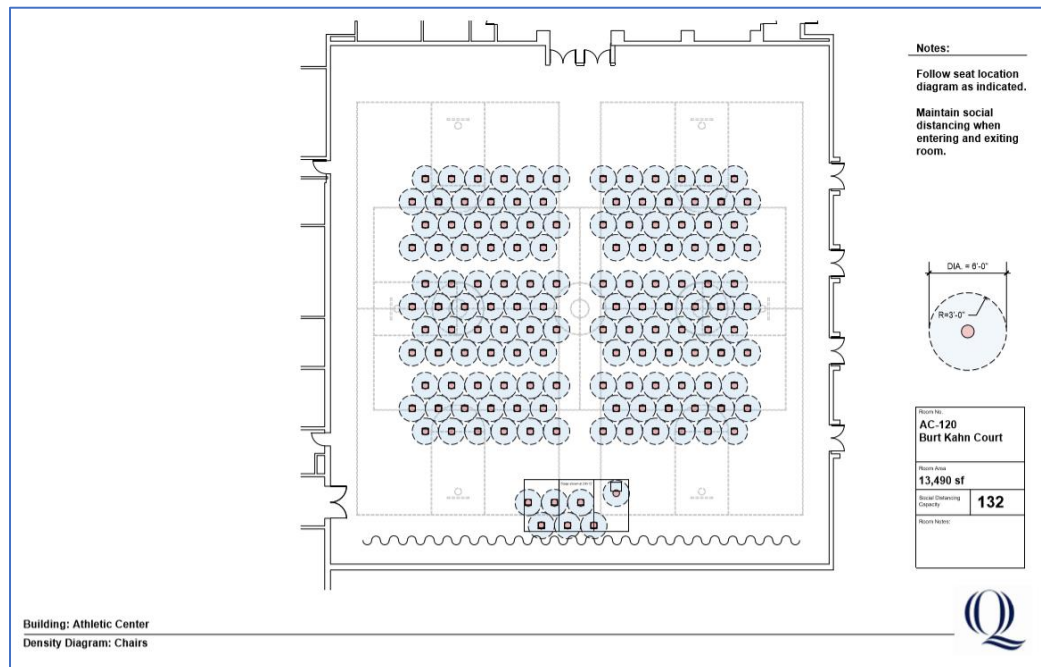


The QU facilities team has created physical distancing layouts for conference rooms, huddle rooms, open environment workspaces, workstations, and other office lounge areas to provide workers with strategies to work 6-ft apart. Example included below are for small group meeting space and events space.

Small Group Meeting Space



Events Space



In addition to the 6-feet of physical spacing that has been achieved the following will be observed:

1. Visual social distancing markers will be installed to encourage students, faculty, and employees to remain six feet apart in workspaces, hallways, and other common use areas.
2. Office, laboratory, teaching and workspaces have been structured to maintain six feet of distance between faculty, students, and staff, without any opposite-facing arrangements. Spaces typically used for communal purposes have been segmented into discrete zones or have been closed to use.
3. Where six feet of space is not possible, non-essential amenities have been closed.
4. Facemasks will be worn in public spaces at all times. Face shields will be worn by faculty where it is necessary for students to be able to read instructor's lips, or there is the need for added protection.
5. Clear signage will be posted that reinforces policies on social distancing, cleaning and disinfection, personal protection, the state hotline (211) for COVID-related violations, and personal hygiene including not touching eyes, nose, or mouth, and washing hands frequently.
6. Ventilation rates and the percent of outdoor air that circulates into the system will be increased, where possible. NERV-11 ventilation filters are used in our ventilation system. Air conditioning systems have been cleaned and are fully functioning. Where possible, windows will be opened to increase outside air circulation.
7. The use of shared equipment will be minimized. If equipment is shared, it will be cleaned after each use.



On Campus Instructional Signage

Our Integrated Marketing and Communications Team has designed and installed extensive signage throughout our facilities to help our community to navigate our campuses comfortably and safely. Various sign types will serve as reminders for everyone to follow important health and safety protocols, intended foot traffic patterns, and social distancing requirements. Our signage includes large poster-sized signs outside buildings, window clings, and floor decals that can be found in and around all three of our campuses.



Where six foot spacing is not possible, i.e. for clinical training or workforce development programs, please describe your plans.

For clinical training in our Schools of Health Sciences, Medicine and Nursing, when 6 feet of distancing is not possible, students will be wearing face masks and either face shields or goggles. If the student is examining another student or a standardized patient, this student or standardized patient will also be wearing a mask. Students in clinical settings and Student Health Services personnel will be fit tested for N-95 masks and will be provided additional PPE as is required by the state, or their clinical placement health care facility

Dining Halls: Declaration that 6-feet of physical spacing has been achieved and that the State's restaurant guidelines and capacity limits have been achieved (e.g., single use condiments, cleaning of surfaces after every diner). See Update #7 for additional guidance.

Some limited commentary about how this was achieved (e.g., two shifts for each meal; use of new spaces as spill-over dining halls; more grab-and-go meals; outdoor dining; limited capacity indoor dining)



Dining

Quinnipiac's dining partner, Chartwell's, has worked hard to ensure chef-inspired menus with fresh, healthy options will be available this fall. This comes with modified hours and new practices for safe-serving, physical distancing, and more frequent and enhanced cleaning to ensure the community's dining experience is both safe and enjoyable while following all CDC and local health department guidelines.

Recommendations for Reopening Undergraduate Colleges and Universities - Quinnipiac dining halls have aligned their reopen plans to match the state's protocols for restaurants observing social distancing and capacity limitations. Space planners and dining hall management staff have worked together to layout dining space, including signage to ensure the capacity limits on indoor dining are 50% and 100% for outside dining. All Quinnipiac kitchen prep spaces and serving areas have been adjusted to maintain the 6-foot social distancing for our Chartwells staff. A Central Processing Kitchen has been created in North Haven to reduce the density of staff at the main Cafe Q.

All meals will be prepared fresh on-site and individually packaged, both hot and cold offerings. All the stations will offer menus that rotate and change daily. The staff, faculty, and students can still go into the York Hill, Café Q, and North Haven locations following social distancing capacity requirements to choose a meal. Chef-inspired menus with fresh, healthy, and sustainable options will continue, but there will be modified hours and new practices for safe serving, physical distancing, and more frequent and enhanced cleaning.

The University has added "grab and go" locations as well as expanded its outdoor dining on two of the campuses. University dining space will have a 30 min closure in between the meal periods for sanitizing the server. Diners share in the responsibility of cleaning the space they use, and the University will have disinfectant spray and/or wipes available for diners to clean the space they vacate.

In the event of a student who is in quarantine or isolation, Chartwells will deliver food to a designated location at mutually agreed upon times with the University.

Summary of Dining Hall Plans

- Indoor dining spaces will operate with reduced capacity so that fewer students will be in the area simultaneously, and signage in each dining hall will guide them to serving locations and the limited seating.
- We also are creating outdoor, tented dining spaces, as well as additional grab-and-go food options on each campus. Students will enter dining areas on designated pathways, and they will follow well-drawn lanes to serving stations and limited seating areas.
- Face coverings are required in all dining halls and retail locations, except when eating or drinking.



- Only single-use paper products will be used.
- CDC and local health department guidelines will be followed.
- All dining locations will close for sanitizing during the following times: Weekdays: 10:15–10:45 a.m. and 2:30–3 p.m. Weekends: 2–2:30 p.m.
- To provide additional safe ways for students to use their meal points we have added online grocery orders with on-campus pick up for items such as produce, snacks, beverages, and frozen meals; bulk orders of snacks and drinks; and special promotions.

Mount Carmel Dining Hall

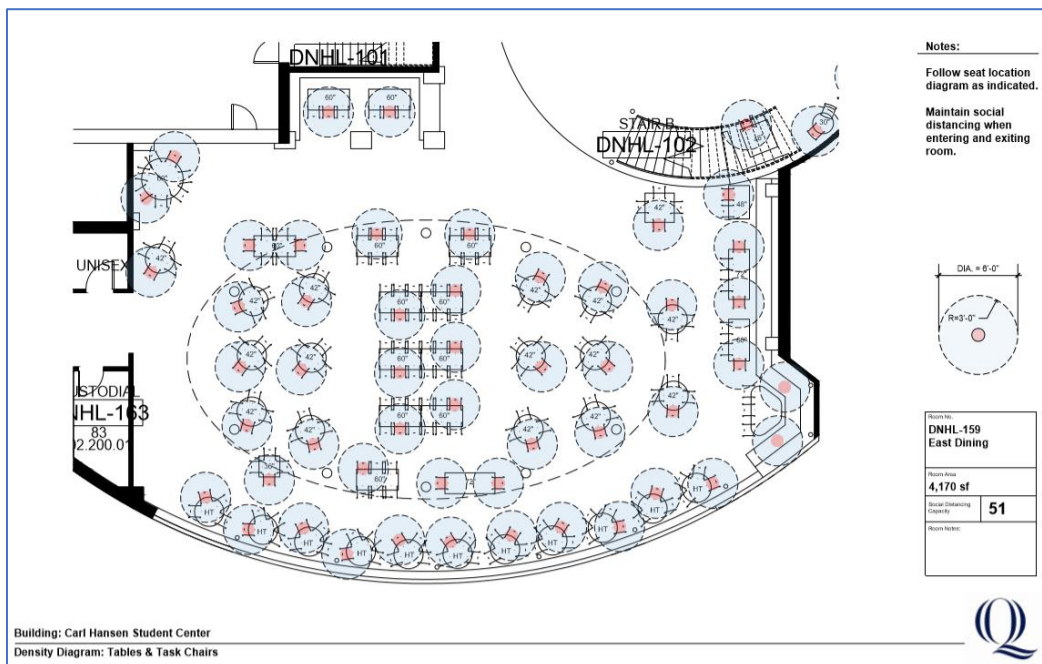
- Indoor dining room seating will be limited, with additional outdoor seating provided in a tent that will be set up in the South Lot.
- There will be no self-serve stations except for coffee and packaged snacks.
- Online ordering and grab-and-go options also will be available.

Boost Ordering Online

The Boost Mobile app will allow students to customize their orders with designated pick up times. Just as we have become accustomed to more frequent take-out dining at home, Quinnipiac will offer online ordering for the Mount Carmel, York Hill, and North Haven dining halls as well as Starbucks and the Bobcat Den.

- Students can get the Boost app from the App Store or Google Play and can browse campus menu options, customize, and order ahead and pick up on your schedule.
- There also will be an option to order convenience store items through Boost for easy pickup from the Bobcat Den and York Hill Dining Hall.

Dining Hall





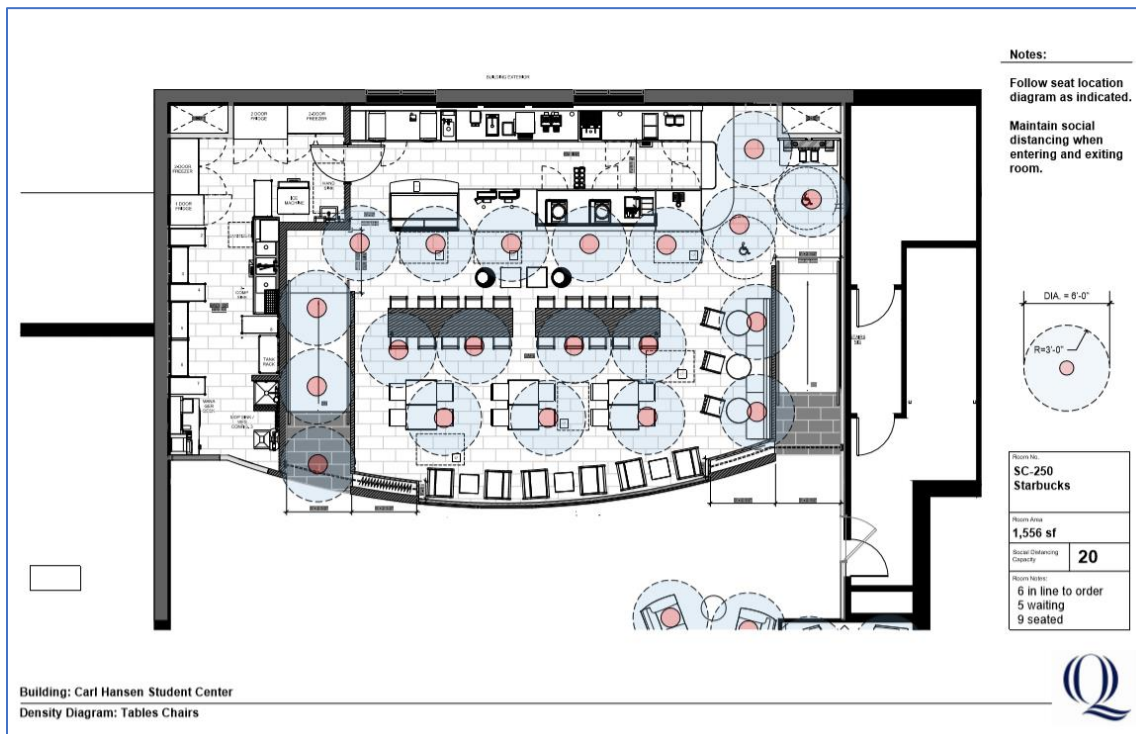
Spaces “where other groups congregate”: Declaration that 6-feet of physical spacing has been achieved where students congregate, such as in libraries and common spaces/student unions and with extracurricular activities. In addition, where campuses operate shuttles or other transportation, see Update #5 for additional guidance on campus transportation.

Shared Spaces

Students must maintain 6 feet of physical distance at all times whenever they are outside their living unit. This includes time spent in classrooms, labs, dining facilities and all other common areas in the residence halls and on campus, as well as outdoors. Visual distancing markers will encourage students, faculty, and employees to remain 6 feet apart in workspaces, hallways, and other common use areas. Clear signage will reinforce policies on wearing face coverings, practicing physical distancing, cleaning and disinfection, personal protection, and personal hygiene.

The use of shared equipment will be minimized. If equipment must be shared, the students, faculty and staff members using that equipment are required to wipe it down after each use. Wipes and disinfecting supplies will be available in classrooms, offices, and other shared spaces. Office, laboratory, teaching and workspaces have been structured to maintain at least 6 feet of distance between faculty, students, and staff. Spaces typically used for communal purposes have been segmented into discrete zones or have been closed to use as needed.

Student Center Open Area





Athletics: Declaration that guidance is being followed on athletic training, practices, and competitions per conference guidelines. Some limited commentary on bringing athletes back to campus, training, and practice protocols, and managing safety concerns in competitions (if planned).

Athletics

The Quinnipiac University Sports Medicine team has reviewed current literature and developed evidence-based recommendations to prevent and/or mitigate community spread of infections (including COVID-19) in our student-athlete, coaches, and staff populations and will adhere to guidance on athletic training per conference guidelines.

The University fall sports season has been cancelled, but the university has included fall training plans and also addresses winter sports which are still scheduled.

Best practices for managing COVID-19 for athletes at QU, are organized as follows:

1. Education
2. Self-Reporting
3. Return to Campus / Return to Participation
4. Training and Facilities Cleaning

Education

- Student-athletes, coaches, and other athletics personnel will be educated on current recommendations for infection control through a variety of methods, including, but not limited to in-person and remote presentations, team-specific messaging, facility signage/messaging, and/or social media messaging.
- Special emphasis will be placed on appropriate physical distancing measures, appropriate hand hygiene (i.e. frequency, hand-washing, hand sanitizer use, refrain from touching your face, etc.), cough hygiene, use of appropriate PPE (i.e. face coverings, gloves, etc.), “Stay home if you are sick!”, self-monitoring of symptoms, and self-reporting measures.
- Other educational materials and the latest recommendations may also be utilized from the following sources:
 - Centers for Disease Control (CDC)- <https://www.cdc.gov/coronavirus/2019-ncov/index.html>
 - Connecticut Department of Public Health- <https://portal.ct.gov/Coronavirus>
 - NCAA SSI- <http://www.ncaa.org/sport-science-institute/coronavirus-covid-19>
- Upon return to campus and as part of the annual Student-Athlete Sports Medicine education session for student-athletes, special emphasis on COVID-19, mitigation strategies, reporting of symptoms, and other best practices will be reviewed with all student-athletes and they will have an opportunity to ask questions and voice concerns.



- As part of the annual Student-Athlete Sports Medicine education modules for coaches, administrators, and other team personnel, special emphasis on COVID-19, mitigation strategies, reporting of symptoms, and other best practices will be reviewed, and personnel will have an opportunity to ask questions and voice concerns.

Self-Reporting

- Student-Athletes
 - Student-athletes should immediately report any symptoms to their Athletic Trainer. As all members of the Quinnipiac community will be monitoring symptoms daily through our bespoke application, MyOwnMed, it will be straightforward to inform any COVID-19 symptoms.
 - Student-athletes SHOULD NOT come to any athletic facility and/or scheduled events including but not limited to: Treatments/rehab, meetings, class, practice, individual workouts, strength & conditioning sessions, study hall, academic appointments etc.) if they are symptomatic. MyOwnMed will automatically alert the student that they should not participate in any activities before consulting with Student Health Services.
 - If possible, student-athletes should call or text their Athletic Trainer prior to showing up to any Athletics facility
 - Student-athletes who become ill during training will be given a mask (if they don't already have one) to wear as soon as possible and will be given further instructions with regards to a telehealth visit with Student Health Services (if applicable), self-care and/or quarantine.
- Student Support Staff (i.e. managers, athletic training students, video students, work study, student labor)
 - Student Support Staff should immediately report any symptoms to their team's Athletic Trainer and/or their supervisor. As they will also be completing our symptom-checking app, MyOwnMed, the reporting process will be straightforward.
 - Student Support Staff SHOULD NOT come to any athletic facility and/or scheduled events including but not limited to: meetings, practice, individual workouts, strength & conditioning, etc.) if they are symptomatic.
 - Student support personnel who become ill will be advised to wear a mask and contact Student Health Services or their primary care physician (PCP) as soon as possible for further instructions with regards to being evaluated by a physician (if applicable), self-care and/or quarantine.
- Team Personnel (i.e. coaches, administration (including routine office work, meetings, practice, individual workouts, strength & conditioning, etc.) if they are symptomatic.
 - Team Personnel that are ill will be advised to wear a mask and contact their primary care physician (PCP) as soon as possible for further instructions with regards to being evaluated by a physician (if applicable), self-care and/or quarantine.



- Non-Team Personnel (i.e. administration academic support, etc. that do not attend practices, travel, and/or are otherwise around student-athletes on a day-to-day basis)
 - Non-Team Personnel should immediately report any symptoms to their supervisor. If they are Quinnipiac employees or visitors to campus, they will be completing the symptom checking app, MyOwnMed.
 - Non-Team Personnel SHOULD NOT come to any athletic facility and/or events if they are symptomatic. MyOwnMed will give them this message if they report symptoms.
 - Non-Team Personnel who become ill will be advised to wear a mask and contact their primary care physician (PCP) as soon as possible for further instructions with regard to being evaluated by a physician (if applicable), self-care and/or quarantine.

Everyone associated with Quinnipiac University Athletics will have a role in decreasing the spread of communicable diseases and in particular COVID-19. The practice of good hygiene, which includes frequent hand washing, practicing appropriate social distancing, self-monitoring of symptoms, self-reporting of symptoms, correct use of PPE and most importantly, “STAYING AT HOME IF SICK”, are all-paramount in keeping everyone healthy.

Return to Campus / Return to Participation

- Quinnipiac University Athletics will not open facilities and/or allow for student-athlete return until cleared to do so in collaboration with State of Connecticut and University Administration.
- Several parameters and/or variables (i.e. low transmission and/or incidence; valid, timely, and available testing; contact tracing / tracking; etc.) must be achieved nationally, regionally, and within the State of Connecticut before return can be considered and permitted.
- Prior to being considered for reintegration, athletes and staff must be able to state that they have had no signs or symptoms of COVID-19 in the past 14 days and that they have had no close/sustained contact (<6 feet for longer than 10 minutes) with anyone who is sick within 14 days of returning to campus.
- Prior to arrival to the athletic facility, everyone will need to complete a COVID-19 questionnaire via our MyOwnMed app and have their temperature taken by a designated staff member (screener).
 - If anyone screens positive for signs or symptoms of COVID-19 (Including a temperature of 100.4 degrees F or higher), they will be denied access to the facility and appropriate follow-up instruction will be communicated.
- Athletes may be required to self-quarantine upon arrival to campus before engaging in training.
- Coaches, & Staff may be subject to initial COVID-19 testing in addition to frequent surveillance testing as indicated. All Athletes will be tested for COVID prior to return and within 14 days of return (all will participate in the training listed in the Return to Work Guidelines referenced later in this document).



- Return to play following a symptomatic positive test: (Symptom based strategy vs Test based strategy):
 - Any athlete or staff that have had a documented case of COVID-19 infection, must not return until at least 10 days from the onset of their symptoms and 24 hours without fever (without the use of fever reducing medications) and/or they may require two negative COVID-19 tests at least 24 hours apart before they will be allowed to return to work/training. Any return to training will be carefully monitored by our athletic trainers.
 - Athletes will need to be cleared by the team physician prior to resuming training.
 - If rapid testing is not available and an athlete undergoes a COVID-19 test for any reason they will not be allowed to participate in training/practice until their results are available; they may need to move to an isolation space while awaiting their test results.
 - Athletes, Coaches & Staff must complete all COVID-19 Education Modules which have been created by the Quinnipiac Sports Medicine Department. All aspects of this document, including the phased approach to reintegration, is subject to change in accordance with State and University guidelines and access to essential supplies needed to achieve each phase

Training and Facilities Cleaning

- Training within athletics facilities:
 - Normal sized group training sessions outside with spacing and/or inside using training facilities at approved occupancy capacity may resume.
 - Participants may use each other's equipment, but equipment should be cleaned between use.
 - Use own water bottle, towel, personal hygiene products (e.g., soap, deodorant, etc.)
- Rigorous, frequent cleaning schedule/protocol of equipment with disinfectant before, during, and after training should continue including wearing appropriate personal protective equipment (PPE) (e.g., gloves, face mask, etc.) to prevent contact with contaminated surfaces and protect against toxicities associated with cleaning products.
- Coaching can occur onsite, but appropriate PPE and physical distancing should still be practiced when possible.
- A sequenced ingress/egress procedure will control entry to and exit from the facility to minimize large concentrations of people.
- Weight Rooms can open fully with strict sanitation protocols.
 - Should consider smaller training group sizes to allow for physical distancing and appropriate means of cleaning equipment in between workouts.
- Meeting/Film rooms are open however virtual meetings will be considered whenever possible.
- Athletic Training Rooms are open on an appointment only basis.
 - Treatment tables will be spaced 6 feet apart
 - Anyone entering the athletic training rooms must wear a face covering
 - Manual/hands on therapy will be limited



- Wet rooms will be reopened as dictated by the state and pending sanitization protocols that will follow.
- Vulnerable student-athletes, athletics health care professionals, coaches and athletics personnel can resume in-person interactions, but will practice physical distancing, minimizing settings where physical distancing is not practical
- All athletes and athletics staff will follow infection prevention measures (PPE and physical distancing) when in public.

Fitness Centers

The Recreation staff is implementing state regulations and guidelines in our fitness centers on all three campuses in order to open and have these facilities available the QU community in a safe manner.

- Anyone who is exhibiting signs of illness will NOT enter the fitness centers. All members of Quinnipiac will be completing daily the symptom-checking app, MyOwnMed, that will alert the student that they should not be leaving their room or coming to campus, but rather contacting Student Health Services. Wellness checks may be required upon entry to the Athletic and Recreation Center or fitness facility.
- To ensure proper building capacity during peak times, a reservation to work out in the facility may be required through the Quinnipiac Reservation System on IMLeagues. All fitness classes, including virtual offerings, will require reservations using the same system.
- When visiting the fitness centers or taking a fitness class, everyone must wear a face covering to enter the facility and at all times during their workout.
- There will be an increase in disinfecting products and hand sanitizer around the facility. Users are responsible for wiping down all cardio and strength equipment before and after use.
- Fitness Center staff will increase cleaning in the facility. Participants should bring their own water bottle, sweat cloth/towel and equipment (e.g., yoga mat, basketball, weight belt) as needed for their workout.
- Equipment checkout will not be available. Options for equipment needed will be posted on the Campus Recreation MyQ page.
- Locker rooms will not be available, but restrooms will be open. Attendees should arrive dressed to work out and leave the facility to shower in their residence hall or off-campus property.

QU Shuttles

Protocols for operating campus QU shuttles to reduce interaction between the drivers and riders, and between riders is provided below. This guidance is from the CT Department of Transportation on how they are operating public buses during the pandemic.

- Riders must wear a mask unless they have medical reason not to.



- Seats are marked for social distancing, one passenger per row. QU shuttles are operating at a 50% capacity.
- Driver barriers have been installed and the driver will be wearing a mask at all times.
- Drivers will monitor passenger loads and pass by stops if they cannot take more passengers.
- High touch surfaces will be cleaned twice a day and a more intense cleaning once a day.
- Signage that is posted both on the shuttle and at shuttle stops will remind students of PPE protocols and physical distancing requirements.

Quinnipiac University operates a robust shuttle service free of charge, seven days a week during the school year. The shuttles are equipped with real time GPS technology and video cameras. We are limiting some of our services to encourage students to remain on campus.

- New Haven Town and Train route – Suspended at this time
- North Haven Shopping and Entertainment route – Suspended at this time
- New Haven Town and Train & North Haven Shopping and Entertainment schedule – Suspended at this time

Some limited commentary about how each is being achieved.

Residence Halls

Declaration: 1. that the guidelines for residence hall/dormitory density are being followed, which allow, but do not require, that roommates and suitemates can be treated as a family unit; (See Appendix II of the ReOpening Report) 2. that six-foot physical spacing is being preserved with other residence hall building occupants (beyond the room/suite); 3. that the institution is allocating bedrooms (in the residential halls or elsewhere) to accommodate students who must be isolated; and 4. about how the institution is accommodating those students who are at greater risk for complications from COVID-19.

Some limited commentary about how the institution has addressed these issues.

Declaration that the guidelines for residence hall/dormitory bathrooms are being followed. See Updates #3, #5 and #7 for additional guidance.

Some limited commentary about how this is being achieved.

QU has made many changes to residence halls and is putting stricter guidelines in place to promote a health living environment. We have reduced that occupancy of residence halls and university-housing to ensure all residential students will only be in singles or doubles. We have eliminated all triples and quads for the 2020-21 academic year.

Stricter bathroom guidelines for all residential students, in accordance with State of CT guidelines:



- require that roommates/suitemates create and follow a strict schedule for alternating bathroom use
- no personal items can be stored in the bathrooms
- no cell phones are allowed in bathrooms
- and bathrooms should be wiped down by each individual after their use.

The university will provide cleaning products to students living in apartments/suites so they can regularly clean and wipe down their bathrooms. Communal bathrooms – which are bathrooms shared by all students on a floor – will be cleaned each weekday by the university’s facilities staff.

No visitors will be allowed into residence halls; only those who live in a specific residence hall can enter that building.

In addition, Connecticut COVID-19 guidelines ask colleges and universities “to treat roommates and suitemates as a family unit.” Students within a suite, apartment or house will be expected to work together to co-exist in a way that reduces the risk of spreading the virus among members of their “family unit” and, ultimately, to the QU community beyond their doors. Healthy behavior within each individual living unit promotes greater health across campus. Similarly, early detection of possible symptoms or infection within a family unit will help us quickly contain the spread to others on our campuses and reduce the likelihood of having to close our campuses early due to an outbreak.

The Quinnipiac Pact

When our faculty, staff and students are among their Bobcat family, their health, safety, and support needs will be cared for as if they are with their own family. All students, faculty and staff will sign a pledge that acknowledges the impact our actions have on each other, and the role we each have in keeping our Quinnipiac community safe from spread of COVID-19. By signing this pledge, our community commits to protect their own health, agrees to help protect the health of others, and acknowledges their role in preventing the spread of COVID-19 in our neighborhoods and communities. A copy of the pledge is included as an addendum to this plan.

Orientation/Arrival: Declaration that the institution is organizing orientation and the return of students to maintain 6-foot physical distancing.

Orientation

We will host nine, one day drive-in on-ground Orientation sessions for incoming first year and transfer students. Each session will have between 150-180 total participants. Outdoor space will be utilized when possible, and indoor events will be limited to 25 individuals per state guidelines. If necessary, indoor events will be simulcasted to another location to accommodate participant numbers. Orientation participants will also have the opportunity to move their



belongings into the residence hall on the day of their Orientation session. PPE and 6 ft physical distancing requirements will be adhered to in public spaces at all times.

Early Drop Off of Belongings

To ensure a safe and physically distant move-in period, resident students who live within a feasible geographic distance will be allowed to drop off their belongings prior to moving into the residence halls, if they like. This will be a same-day, in-and-out drop-off, without an overnight stay. Students will receive an email from the Office of Residential Life providing them with instructions and asking them to select a day from at least two options provided and register for a 4-hour block for dropping off their belongings. Each room or suite will have one resident dropping off belongings at a time, and each resident can have up to two helpers. On their designated drop-off day, families also will be permitted to spend time on campus to familiarize themselves with the facilities and resources, while observing all safety protocols. We anticipate having our bookstore and certain offices, such as the Registrar and Bursar, open with limited hours to allow students to conduct business while on campus. Confirmation of which services will be open will be communicated closer to the drop-off date.

Move-in Procedures

To allow all students and staff to maintain a safe physical distance, students will be assigned a specific move in date and time. The move-in process has been modified to extend over 17 days, Aug. 21–Sept. 6. First-year students will move in Aug. 21–23. Students may not return to campus without a scheduled assignment for move-in. Residential Life will prepare for each move-in day, based on the number of students who have been scheduled to come to campus and check into their rooms that day. Students should monitor their QU email account for a communication from Residential Life with further updates and details later in the summer.

Masks: Declaration that all faculty, staff, and students have been informed to wear masks.

Masks

Quinnipiac is requiring all students, faculty, and staff to wear face coverings, whenever they are in a public space. Any time community members are outside their living unit or personal office or workspace, they must wear a face covering. This includes public spaces such as classrooms, the library, cafeterias, outdoors on the quad, sidewalks, parking lots and garages, elevators, stairways, and bathrooms. This rule applies to all individuals on campus as well as students living off campus. Those who live off campus should still be wearing a face covering whenever they are outside their living unit and around others. Masks and face coverings reduce community transmission of the virus by providing a physical barrier that can help to contain the spread of respiratory droplets when an infected person coughs, sneezes or talks. Recent research shows that the risk of acquiring COVID-19 is substantially reduced to less than 5% when everyone in the room is wearing a face covering.



Every student, faculty and staff member at Quinnipiac will be given a cloth face mask. Students and employees are encouraged to also bring their own personal face coverings to wear to ensure they have a sufficient supply, given that masks should be washed after each wearing. Cloth face masks and coverings are preferred; gaiters and bandannas are not acceptable as alternative face coverings as they tend to be more porous.

All residential students with an assigned post office box will have a face mask waiting for them in their post office box. For all other students, we will be announcing distribution dates and locations on both the North Haven, York Hill and Mount Carmel campuses after students have returned. The masks should be machine-washed in cold water. You can tumble dry them on low, if possible, or hang them to dry. Members of the QU community can also purchase their own masks; the QU bookstore will carry masks for sale.

Face Covering Guidelines

Appropriate use of face coverings is critical in minimizing risks to others near you. Keep in mind a face mask is not a substitute for social distancing. Each Quinnipiac employee will receive two washable face masks. If employees have an underlying health condition that prevents them from wearing a face covering, they will wear a face shield, if possible, or continue to work remotely.

- Employees will wear face covering while working on campus when in the presence of others and in public settings where other social distancing measures are difficult to maintain (e.g., common workspaces, meeting rooms, classrooms, etc.).
- Ensure the face covering fits properly over the nose and under the chin.
- Store face coverings in a paper bag when not in use.
- Wash cloth face coverings with regular laundry detergent before the first use and after each use, and do not use for more than one day at a time.
- Replace cloth face coverings immediately if they become soiled, damaged (e.g., ripped, punctured) or visibly contaminated.
- Do not use disposable face coverings for more than one day, and place them in the trash after use, or if they become soiled or damaged (e.g., stretched ear loops, torn or punctured material) or visibly contaminated.

Other PPE requirements: Declaration that special populations on campus (e.g., health care workers, kitchen, or custodial staff) will follow any special PPE requirements mandated more generally for those populations.

Some limited commentary about how each is being achieved.

Quinnipiac's dining partner, Chartwell's, will adhere to the same PPE and 6 feet physical distancing requirements required of our students, faculty, and staff. Student Health Services personnel will be fit tested for N-95 masks and will be provided additional PPE as is required by the state. Facilities workers have been given the appropriate PPE, and they use cleaning and disinfecting products that meet the EPA's criteria for use against COVID-19. In addition, all



facilities managers have earned a national “Microbial Warrior” certification through the Global Biorisk Advisory Council.

Disinfection: Declaration that (i) hand sanitizers are available at entrances to all buildings, classrooms and dining halls, (ii) disposable wipes or cleaning solutions are available in all bathrooms, classrooms and other shared facilities (e.g., copy machines, coffee stations) for wiping down surfaces, (iii) students, faculty and staff are reminded to wash hands frequently, and (iv) public, corridor and office spaces and their bathrooms are cleaned in accordance with the State’s general guidelines for businesses. See Update #5 for additional guidance.

Disinfection

Quinnipiac’s facilities team will perform regular intense cleaning of all public spaces to disinfect classrooms, common areas, workspaces, and dining areas to minimize transmission. Facilities workers have been given the appropriate PPE, and they use cleaning and disinfecting products that meet the EPA’s criteria for use against COVID-19. In addition, all facilities managers have earned a national “Microbial Warrior” certification through the Global Biorisk Advisory Council, the leading trade association for the cleaning industry worldwide. The certification provides our team with preventive, responsive infection, and contamination control measures for potential infectious disease outbreaks, and more specifically the novel coronavirus.

Prior to reopening, Facilities will complete a thorough cleaning of spaces including, but not limited to: entrances/lobbies, bathrooms, kitchens, hallways, elevators, high-traffic area touchpoints (e.g., door handles/doorknobs), shared equipment (e.g., printers, scanners, phones, vending machines), desks, chairs, computers and monitors.

Quinnipiac’s facilities team will perform daily cleanings and disinfection each weekday of public bathrooms as well as communal bathrooms in residence halls; classrooms; common areas and workspaces around our campuses.

Hand sanitizer will be made available at entrance points and common areas, where possible. Cleaning and disinfectant products will be made available near commonly used surfaces, such as desks, bathrooms, shared equipment (e.g., printers, phones, monitors, keyboards), and shared appliances (microwave, coffee machine, etc.).

Additional products will be available for ordering through the existing work order system. Appropriate signage will encourage best practices, such as handwashing and use of PPE.

1. Facilities workers will use cleaning and disinfecting products that meet EPA’s criteria for use against SARS-CoV-2 are being used.
2. A thorough cleaning of facility will be completed prior to reopening, including, but not limited to: entrances/lobbies, bathrooms, kitchens, hallways, elevators, high area touch points such as door handles/door knobs, shared equipment (e.g., printers, scanners, phones, vending machines), desks, chairs, computers, and monitors.



3. Cleaning and disinfectant products, and/or disposable disinfectant wipes will be made available near commonly used surfaces, such as desks, bathrooms, shared equipment such as printers, phones, monitors, keyboards, and shared appliances (microwave, coffee machine, etc.).
4. Appropriate signage will be posted to encourage best practice such as handwashing and use of PPE.
5. Bathrooms will be cleaned and disinfected frequently, and a cleaning log will be implemented for tracking.
6. Common spaces such as lounges will be cleaned daily, and areas that are touched often will be cleaned twice a day.
7. Cleaning supplies will be provided, and disinfectant spray bottles will be refilled throughout the semester.

Hygiene Basics

- Wash your hands with soap and water for at least 20 seconds. Facilities will strive to ensure hand washing and/or hand sanitizer supplies are stocked and readily available.
- Avoid touching your eyes, nose, and mouth.
- Stay home if you feel sick. That includes staying home from work, school, errands, and travel. This recommendation will be facilitated by our symptom-checking app, MyOwnMed.
- If not wearing a face covering, cover a cough or sneeze with a tissue, then throw the tissue in the trash and wash your hands.
- If not wearing a face covering and you do not have a tissue, cough or sneeze into your upper sleeve or elbow, not your hands.

Residence Halls Cleaning Protocols

Students living in apartments and suites with in-unit bathrooms typically clean their own bathrooms and create their own usage schedules, and this fall will be no different. Students in these defined spaces must develop coordinated plans for maintaining cleanliness and shared usage. In suites and apartments, students will clean their own bathrooms and common areas within the unit. Cleaning supplies will be provided, and disinfectant spray bottles will be refilled throughout the semester. Communal bathrooms (shared by an entire floor) will be cleaned each weekday by the university's facilities staff, and students on floors with communal bathrooms will be expected to help self-regulate the occupancy of bathrooms and showers to limit the number of individuals in the bathroom at a time, minimize time spent there, and clean the surfaces they touch after each use.

Travel: Declaration that students, faculty, and staff have been advised to avoid unnecessary travel domestically, particularly to states deemed "hot spots" and internationally. This counsel will be altered as conditions warrant.



Travel

- Quinnipiac University has issued a statement that domestic and international university sponsored travel for students, faculty and staff will not be permitted for the academic year 2020-2021. Any exception to this policy for the need of essential travel requires approval from the University's Management Committee. Quinnipiac is putting in place a centralized registry and risk management alert system moving forward for all university sponsored travel. This system will allow us to:
 - Ensure effective communications among stakeholders
 - Mitigate risk while expanding global programs and activities
 - Proactively alert travelers when an emergency may affect them
 - Direct access to itinerary information and GPS data to determine which travelers are affected.
- Additionally, the University advises student, faculty, and staff to avoid unnecessary personal travel domestically and internationally. If an individual travels for personal reasons, via any mode of transportation, it is recommended they log their activity using a written or app-based journal.
- All individuals traveling for personal reasons or essential university sponsored travel will need to adhere to the CDC, state and Quinnipiac University's protocols when departing and returning from travel, which may include a 14-day quarantine period if they have traveled to 'hot-spot' states.
- All individuals traveling for essential university sponsored travel are required to enroll in a comprehensive medical and security insurance coverage for domestic and international travel.

Some limited commentary about how this is being communicated.

Staffing: Declaration that faculty, students, and staff have been explicitly instructed not to come to work or leave their residence hall rooms if they are experiencing COVID-like symptoms. Also, a Declaration about what advice, if any, the institution is giving to those who have higher likelihood of serious illness from COVID-19.

Staffing

Faculty, staff, and student workers have been explicitly instructed not to come to work or leave their residence hall rooms if they are experiencing COVID-like symptoms. They will be alerted to this by our symptom-checking app, MyOwnMed

We are implementing a 50% on-campus workforce capacity on a daily basis, especially if physical office space does not allow for necessary social distancing protocols. HR and Facilities has reviewed each department's return-to-work plan to balance it with others in the same



building or floor to determine if social distancing can be maintained in hallways and public spaces.

The 50% on-campus workforce is a key preventive step. Along with this, we will continue to support work-from-home arrangements to enable more flexible scheduling. In addition, medical guidelines advise (but do not mandate) that employees 65 years of age and older, or those with chronic medical conditions, continue working from home if possible. We ask supervisors to remain flexible and compassionate when discussing with staff when and if their departments and employees should return to work during the recommended phases. QU.

Return to Work Guidelines

1. All faculty and staff received and are required to review [Quinnipiac's Return to Campus Manual](#) which identifies key guidelines for a safe return to campus. This manual gives faculty and staff detailed information so they can confidently transition back to the university. QU's plan is based on government health and safety guidelines and reflects best practices and current scientific understanding of the virus. We have adopted a measured and phased approach to coordinate employees' return, incorporating a full array of carefully thought-out measures from health, safety and cleaning protocols to flexible work-from-home policies and changes to some offices and physical workspaces.
 2. Our plan is premised on a phased return to campus to:
 - Limit exposure to the coronavirus
 - Reduce density and allow departments to plan their workspaces accordingly
 - Address individual accommodations and exceptions to return to on-site work
 - Assess and review work-at-home requests
 - Assist with operating in the "new normal"
 3. All faculty and staff are also required to review Quinnipiac's *Employee Back to Work* video which provides an overview of the health and safety measures and the PPE and health requirements that need to be followed.
 4. A [COVID-19 required training course](#) is required for all faculty, staff and students by 8/10.
- Employees will be checking daily for symptoms related to COVID-19 using MyOwnMed. They will also be checking their temperature if there is a suspected fever. If temperature is 100.4 or higher, the employee must stay home, contact their physician, and notify their supervisor.
 - Employees may be asked to submit to temperature testing on campus as part of our health protocols and policies.
 - If an employee tests positive for COVID-19, they must notify the Office of Human Resources by sending an email to EmployeeCOVIDHR@qu.edu and must isolate at home until they recover.
 - Employees have been directed to review the CDC guidelines on self-isolation.
 - QU will respect employee's privacy to the extent possible, given contact tracing requirements per university, state, and CDC guidelines.



- The employee must contact their supervisor and the Office of Human Resources if they have a COVID exposure in a non-socially distant setting.

Key Guidelines for QU's Return to Campus

All employees must practice the following safety measures, even if they are feeling well, as many individuals who have COVID-19 can remain asymptomatic. In following these measures, you are helping to protect yourself, your family, your neighbors, your colleagues, our students, and the entire Bobcat community.

- MONITOR YOUR HEALTH DAILY**
All employees should monitor their health daily, remain home if not feeling well, and report symptoms to their health care providers. If they test positive for COVID-19, they need to alert the Office of Human Resources. QU is exploring an app-based tool for daily health checks that would make it easy for employees to monitor symptoms and have health care guidelines at their fingertips.
- WEAR A FACE COVERING**
Everyone must wear a face covering in public spaces where they interact with others. QU will provide two cloth face masks to every employee (estimated delivery is late June to early July based on current supply chain). Additional masks can be purchased through the Quinnipiac Bookstore at go.qu.edu/facemasks
- PRACTICE GOOD PERSONAL HYGIENE AND HAND WASHING**
Refrain from touching your face and wash your hands frequently, especially after coming in contact with any public areas, such as restrooms. Hands should be washed for a full 20 seconds to kill germs.
- TESTING**
All undergraduate students must be tested for COVID-19 at home before they return to campus this fall. Undergraduates will be tested again within 6-12 days of returning to campus, and then QU will conduct weekly testing on a portion of residential and non-residential students. Faculty and staff are NOT required to be tested before returning to campus.
- PRACTICE SOCIAL DISTANCING**
Everyone must adhere to at least 6 feet social distancing when around others.
- APPROXIMATELY 50% ON-CAMPUS WORKFORCE**
We are suggesting a 50% on-campus workforce capacity on a daily basis, especially in areas where physical office space does not allow for necessary social distancing protocols.
- STAGGER WORK TIMES**
Alternating work schedules (employees in the office vs. employees working from home), arrival and departure times and working remotely should be considered through all phases.

Social Distancing Guidelines

The CDC recommends that people remain a minimum of six feet apart. Here are some other steps that will be taken:

- Limit non-essential interaction across campuses, buildings, and work sites.
- Increase physical space between your co-workers, students, visitors, and vendors.
- Limit gatherings in your workplace (e.g., no face-to-face meetings, one person at a time in kitchen areas, etc.).
- Use Zoom or alternative meeting tools for person-to-person meetings.
- Avoid physical contact, such as handshakes or fist bumps. Signage will be installed throughout our campuses with reminders about social distancing, especially in public spaces. Please respect these guidelines.

Some limited commentary on how this is being communicated.



A detailed communications plan that consists of video messages, email communication and town halls for parents, students, faculty, and staff has been created.

Calendar of weekly video updates

"Back to Bobcat Nation" Video Message of the Week

- Content series showcasing the rigorous planning and care going into all back-to-campus preparations
- Included in *QU Today* digital newsletter on Mondays; reposted to QU social channels
- All videos posted on [Back to Bobcat Nation web site](#)
- Audience – QU faculty, staff, students and parents

Video Schedule

- 6.15 Top 6 ways to stay safe & healthy (QU employees)
- 6.22 Cleaning protocols: Biorisk certification & CDC
- 6.29 New campus signage & facilities modifications
- 7.06 Top 6 ways to stay safe & healthy (students)
- 7.13 Importance of wearing face coverings
- 7.20 Q-Flex classroom (faculty perspectives)
- 7.27 Our shared responsibilities to keep campus open
- 8.03 What to expect during early drop-off of belongings
- 8.06 How to use our mobile symptom-checking app
- 8.10 What happens if you test positive for COVID-19
- 8.13 Removing stigmas associated with COVID-19
- 8.17 What will the dining experience look like?
- 8.24 Student life this fall and ways to stay involved

Face Coverings

Campus Signage

Faculty and staff have access to a COVID-19 Key Updates Dashboard which is updated weekly and available on the internal MyQ portal.

COVID-19 Key Updates Dashboard

July 21, 2020

Area of Focus	Recent Updates	Current Areas of Focus / Near-term Priorities
Infrastructure & Facilities	<ul style="list-style-type: none"> • Finalized plan for tent over south parking lot for outdoor dining as extension of Mt. Carmel dining hall (occupancy = 250) • COVID-related signage installation complete on N. Haven and Mt. Carmel campuses 	<ul style="list-style-type: none"> • Signage installation underway on York Hill campus • Exploring how to designate and appropriately physically distance study spaces in N. Haven and Mt. Carmel
Academics & Curriculum (Q-Flex)	<ul style="list-style-type: none"> • 808 faculty registered for Q-Flex boot camps; 204 earned participation certificates in May and June • Blackboard courses now open for all on-ground and online classes • Process finalized to respond to student requests to complete fall semester remotely; contact deans & associate deans for details 	<ul style="list-style-type: none"> • 1 "Zoom cart" will be fully assembled and operational in each School by 7/30 to practice using the technology • Zoom cart assembly well underway (200+ units)
Health & Safety Protocols	<ul style="list-style-type: none"> • Contract signed with MyOwnMed for symptom-tracking mobile app; expected launch of app by 8/1 • QU-branded face masks distributed to all deans and VPs to distribute to their teams/departments; each employee receives 2 masks 	<ul style="list-style-type: none"> • Finalizing contract with Broad Institute as COVID-19 testing partner; they will process all campus-based testing performed throughout the fall
Student Activities & Athletics	<ul style="list-style-type: none"> • MAAC conference has confirmed in-conference competition only for all fall sports; no out of conference games will be played • NCAA announcement??? 	<ul style="list-style-type: none"> • TBD



Access to campus: Declaration of the institution's plans for visitors to the campus. The ReOpen report suggests restricting the time, place, and manner of admitting visitors onto campus to limit the transmission of the virus.

Visitor Policy

Quinnipiac will have a restrictive outside visitor policy in place this fall. Outside visitors are defined as anyone who is not a student, faculty, or staff member at QU. The university is taking a wide range of measures to create – and sustain – a healthy QU community so we can spend the full fall semester back on our campuses, and this is among the steps we can all take to limit the presence or spread of COVID-19. Our outside visitor policy includes the following:

- **Visits from parents and family** – parents and family members are discouraged from visiting campus this fall, regardless of which state they may be traveling from. We recognize this is a significant hardship on parents and students and are mindful that there are occasions when parents may need to visit their student. In those instances, our North Lot entrance on Mt. Carmel Ave. will be used as the designated pick up and drop off location. Parents and families must check in at the guard station and will not be traveling through campus or into residence halls.
- **Traveling home on weekends** – we are also asking that our residential students limit unnecessary travel and not travel home (or elsewhere) on weekends unless they absolutely need to, as we try to minimize exposures outside our campus community that may increase the likelihood of infection.
- **Residence halls** – we will have a no visitor policy within our residence halls, which means that only students living in that specific building will be allowed to enter the building.
- **Essential services** – beyond QU employees, only those providing essential services needed to support university operations will be permitted on campus, such as contractors or deliveries of food and supplies.
- **Ride sharing services** – per usual protocol, all ride sharing services such as Uber and Lyft should meet students at the Hogan Road entrance; they cannot enter campus.

We realize campus life will be more restrictive this fall in some areas, but we are investing equal effort in arranging activities and other physical spaces around our campuses – particularly outdoors – where students can safely socialize and engage with each other.

Visitors, vendors, and independent contractors must verify that each of the following statements is true and accurate in all respects:

- My responses to each of the following questions is **“no.”**
 - Was your temperature 100° F* or more at any time during the 72-hour period before your next start time?
 - Did you suffer from a cough, shortness of breath, or any other difficulty breathing or at least two of the following symptoms: chills, repeated shaking



- with chills, muscle pain, headache, sore throat, or new loss of taste or smell at any time during the 72-hour period before your next start time?
- Did you take any medicine to reduce fever or manage any other COVID-19 symptoms (including cough, shortness of breath, or difficulty breathing, or any combination of two of the following symptoms: chills, repeated shaking with chills, muscle pain, headache, sore throat, or new loss of taste or smell) during the 72-hour period before your next scheduled start time?
 - Have you received a positive test result or diagnosis based on symptoms for COVID-19 or been directed to self-isolate or quarantine by a health care provider or public health official?
 - Do you have reason to believe that you had direct contact (within 6 feet or less) for more than 10 minutes with a person who has been diagnosed with COVID-19, or is under medical supervision to determine whether that person has COVID-19?

Important Note: If an individual is unable to certify as to the above, the visitor, vendor or independent contractor may not enter campus or any campus building. The vendor should call in to report their expected absence to the applicable party and along with the results of this self-certification.

If Quinnipiac believes that a visitor, vendor or independent contractor is exhibiting COVID-19 symptoms, was exposed to COVID-19 or is unable or unwilling to self-certify, Quinnipiac will ask the individual to immediately leave Quinnipiac property and seek medical attention and applicable evaluation, testing and treatment by their health care provider. Individuals are not to return to the work until cleared by a health care professional or are no longer experiencing symptoms for at least 72 hours. These requirements remain subject to change.

Some of our visitors will be requested to download the MyOwnMed symptom-checking app and complete this before coming to campus.

Some limited commentary on how this is being achieved.

Contracted staff are expected to abide by the same requirements/expectations as employees.

PART 2 – PLAN FOR MONITORING THE HEALTH OF STUDENTS, FACULTY AND STAFF

Testing of students in residential institutions for the COVID-19 virus: Declaration that the institution will conduct testing per the state’s public health guidelines. See Update #6 and Update #9 for specific guidance.

It is imperative that each institution adjusts their testing protocol to match the latest guidance from the state which is updated regularly to address new public health concerns.

Commentary about how these plans will be implemented.



Daily Symptom Checking

Students, as well as faculty and staff who are returning to campus, will be required to perform daily symptom checks, which will screen for the standard COVID-19 symptoms as defined by the CDC, to help keep our community safe. QU and MyOwnMed have collaborated to create a new mobile app that provides an easy method to perform this daily symptom check on a mobile device. This will give us an early detection system to help identify possible COVID cases and keep ill students and faculty out of the classroom and directed to the appropriate health care. Anyone — students, faculty, or staff — who is potentially ill will be directed to stay home or in one's assigned living unit and referred to the appropriate health care resources.

Summary of MyOwnMed Symptom Tracking App

- MyOwnMed is an application that all members of the Quinnipiac community will download to their smart phone or tablet. They can also log-on from a PC or Mac.
- Each morning they will complete a series of questions about symptoms related to COVID-19.
- If they have no symptoms, they will receive an all clear screen, and can safely come onto campus, or go to class.
- If they do have symptoms that indicate possible illness with COVID-19, they will be alerted to contact Student Health Services if they are a student enrolled at Quinnipiac, or to contact their primary health care provider if they are faculty or staff. They will be asked to remain in their room pending evaluation by Student Health Services, or to remain at home and not come to campus if they are faculty, staff, or a non-residential student.
- A dashboard of the symptoms of the Quinnipiac community will be generated daily so that the COVID coordinator can review it to detect signals in symptoms by member category. The coordinator can also alert Student Health Services or Human Resources as appropriate if there is an individual with symptoms. This will give us a daily measure of the 'health' of our community.
- The MyOwnMed app also has the capacity to record COVID testing of students, to send messages to them about scheduled testing, or to isolate or quarantine if they have COVID or have been exposed.
- This application is one of the key components of trying to keep our campus COVID-free.

In addition, students are asked to bring a thermometer to school this fall and to monitor for fever daily as part of the symptom check. A temperature of 100.4 degrees or higher is considered a fever. Currently, the COVID-19 symptoms include one or more of the following:

- Cough
- Shortness of breath or difficulty breathing
- Fever
- Chills
- Repeated shaking with chills
- Runny nose or new sinus congestion



- Muscle pain
- Headache
- Sore throat
- Fatigue
- Gastrointestinal symptoms that you have not experienced before
- Loss of taste or smell that you have not experienced before

Ongoing testing of students for the COVID-19 virus: Declaration of the institution's plan to conduct ongoing testing, in compliance with state public health guidance.

Testing

We have a strategy that has four levels of testing: pre-arrival testing for all students; repeat testing of all students within the first two weeks of return to campus; targeted weekly testing of asymptomatic students; testing for symptomatic or exposed students on an as needed basis.

Students returning to Quinnipiac this fall for on-ground classes must be tested for COVID-19 at home before their arrival. This test will be a saliva test, self-administered at home and that detects viral RNA (a PCR test, not a serologic or antibody test). The cost of the test will be borne by the student/family. Further details on the pre-arrival testing requirements, including the time frame during which the test must be performed before returning to QU, will be released in early August.

All undergraduate students will be tested for COVID-19 again within 6-12 days of their return to campus using a nasal swab PCR test.

The university will use a sampling methodology to conduct weekly testing of a portion of residential and non-residential students. This sampling strategy is based on scientific guidelines to aid with early detection of asymptomatic or pre-symptomatic infections. All campus-based COVID-19 testing costs will be borne by the university.

Any student showing symptoms of COVID-19, or flagged by the mobile symptom-checking app, will be tested immediately and isolated until test results are returned.

1. "Pre-arrival Testing" – Before Returning to Campus

All students – undergraduate and graduate – are required to be tested for COVID-19 before returning for the fall semester. This pre-arrival test is a condition of being able to engage in any in-person instruction or other campus activities. Students cannot return to Quinnipiac for the fall semester or move into their assigned housing if they are not tested prior to their return.

A comprehensive plan has been developed to make accessing pre-arrival testing easier for students and families. QU has partnered with Rutgers Clinical Genomics Laboratory (RCGL) at RUCDR Infinity Biologics and Vault Medical Services - they will provide an at-home saliva-



based (PCR) test kit that will be couriered to students, and that will be returned by courier. This will create a streamlined approach and help relieve families of any burden of having to identify, schedule, or travel to receive a COVID-19 test. Test results will be shared electronically with Student Health Services in advance of a student's return. The cost of this one-time pre-arrival test will be covered by families.

2. "Return Testing" – Upon Return to Campus

All students – undergraduate and graduate – will be tested again within 6–12 days of the date they return to Quinnipiac. Regardless of whether a student lives in university-housing or off-campus housing, they are expected to limit their activities and movement outside their living unit upon return until confirmation of a negative test result from this "return testing." Students will receive more information after returning to campus about when they will be scheduled to be tested. The university has partnered with the [Broad Institute](#), a Cambridge, Massachusetts-based genomic research center, to perform all of Quinnipiac's on-campus testing and test results will be available within 24 hours. This will be a non-invasive nasal swab test.

3. "Ongoing Testing" – Throughout the Fall Semester

After the "return testing" is complete, the university will then use a sampling methodology to conduct weekly testing of approximately 15% of all residential and non-residential students. Again, working with the Broad Institute, this sampling strategy is based upon scientific guidelines and will aid in the early detection of asymptomatic or pre-symptomatic infections; test results will be available within 24 hours.

4. Testing of symptomatic or exposed students

QU will conduct rapid testing within Student Health Services for symptomatic individuals or those feeling ill, and those with a true exposure to COVID (contacts) which produces a test result within approximately one hour.

The Importance of Testing

The university will pay for all on-campus testing. The testing program we have designed is a key component of our plan to bring students back to – and sustain – a healthy QU community throughout our campuses this fall.

Faculty and Staff Testing

The university is following the latest guidance issued by the state of Connecticut on testing requirements for students' return to on-ground instruction this fall. Faculty and staff are NOT required to be tested before returning to campus. However, all university employees, and any family members enrolled in the university's medical plan, which is administered by Anthem, are eligible to be tested for COVID-19 at no cost, regardless of whether they are experiencing COVID-related symptoms or are asymptomatic.



Commentary on how this is being achieved including description of testing partnership if provided by third party and testing of symptomatic residential students and residence hall staff. Additionally, details should be provided on target populations such as athletes and athletic staff who may be tested more regularly.

Some limited commentary about how these plans will be implemented.

Residential hall directors and their partners will be tested weekly using the nasal swab test. We will be using a sampling methodology to conduct a weekly testing of approximately 80% of our athletes, athletic coaches, staff, and trainers.

Appointment of a COVID-19 Coordinator: Declaration of who the Coordinator is and that he or she will (i) be the liaison with the coordinators at the other colleges and universities who will convene periodically during the fall (and beyond if needed) and (ii) providing reporting to external stakeholders when requested.

COVID-19 Coordinator

The Vice President and Chief of Staff is the university's Senior COVID19 Coordinator. The Coordinator is the liaison with coordinators at other colleges and universities in the state to share information and best practices. The Coordinator is responsible for ensuring the reporting of COVID-19 cases for the university. The Associate Vice President for Facilities is the alternate COVID-19 Coordinator.

Protocol for collecting information about COVID-19 cases: Declaration that the institution has developed a protocol indicating that faculty, students and staff have been asked to inform immediately the campus health service (or a designated administrator) that they are experiencing possible COVID-19 symptoms, as well as a protocol for testing symptomatic students. (For students, faculty, or staff using an external health care provider, the institution should request that they inform a designated administrator if they test positive.)

Commentary about this protocol, which will help the institution respond to any "hot spots" of infection on campus and to undertake the contact tracing outlined in Part 3. Institutions may consider using an app to facilitate daily reporting of symptoms.

All identified cases of a QU student, faculty or staff will be entered in the Connecticut's ContaCT database. We are developing a centralized approach to COVID-19 data collection and management. From this automated system, pertinent information will be sent to applicable departments, which will then utilize this data to initiate their own internal workflows. From this information, QU leadership will be able to gauge appropriate actions or changes in workflow in order to continue operations at a level that provides optimal safety for students, and efficient management of high volume movement of students through the monitoring and care stages of COVID disease management. Aggregate data will be analyzed and stratified to report various benchmarks to University leadership.



PART 3 – PLAN FOR CONTAINMENT

Isolation space: Declaration that the institution has designated rooms and feeding arrangements for students who test positive and must be isolated. See Update #5 for additional guidance.

Isolation and Quarantine Space

As part of our plan to contain any outbreak, Quinnipiac has set aside specific residence halls designated as quarantine and isolation locations. Students also will be given the option to quarantine or isolate at home, depending on their own and their family’s preferences and circumstances. Quarantine is used when a person has been exposed to COVID-19 and needs to separate from other people as a safeguard in case symptoms develop over 14 days following the exposure. Isolation housing is used when someone has symptoms or has tested positive for COVID-19. If quarantined or isolated on campus, students will have full access to wireless internet in their rooms and can continue classes online. Dining Services will provide regular delivery of prepared meals and Student Health Services will remotely monitor the health and well-being of quarantined and isolated students using telemedicine. In the case of worsening illness, and following consultation with Student Health Services, Yale New Haven Hospital is our primary partner if hospital care is needed. When a COVID-19 case is identified, QU will isolate the infected students for 10 days (minimum), trace contacts, quarantine all roommates and suitemates and quarantine at risk contacts.

Some limited commentary about where and how much isolation space has been designated.

Isolation protocol: Declaration that when a case of infection is detected, the institution will isolate the infected students for 10 days, trace contacts, quarantine all roommates and suitemates and consider quarantining others with close contact.

Some limited commentary on how this is being achieved.

Medical care for those isolated: Declaration of how the institution intends to provide medical care for infected students.

Student Medical Care

QU Student Health Services (SHS) provides medical care to undergraduate and graduate students enrolled full-time at QU and is located on the Mt. Carmel and York Hill Campuses. Following the State’s “Stay Safe, Stay Home” policy, SHS is currently operating under the following conditions:



Residential students should consider SHS their health care resource if they develop symptoms of an acute illness while on campus.

- Students who become symptomatic for COVID-19 will be remotely or in-person evaluated by SHS and testing will be scheduled. Residential students who test positive for COVID-19 will be sent home if that can be done safely or provided isolation space on campus. If remaining on campus, they will receive telemedicine visits. If returning home, they will remain at home until they are medically cleared to return to campus, according to CDC guidelines. See Part 3 of this plan on containment for more information.
- In person "well" visits will be assessed and conducted in a separate clinic area for any evaluation areas for COVID-suspected students.
- The majority of initial clinical encounters will be conducted by phone and/or telemedicine to assess, diagnose, monitor, and/or treat an illness or injury. Telemedicine visits will be done through Zoom for Healthcare.
- Students will be scheduled for appointments for evaluation/assessment either by telemedicine or in person after a telephone triage call with a student health center staff member.
- Students will be allowed to self-schedule predetermined appointments online through the Patient Portal.
- Students will be pre-screened prior to entering the SHS building for all in-person clinical appointments.
- Chairs in the waiting room have been spaced accordingly along with 6-ft demarcations along the floors to continue to practice physical distancing as much as possible.
- Waiting rooms will be used by students only after being screened prior to entry into SHS, but every attempt will be made to utilize telemedicine visits and self-check-in via their smartphone for in-person appointments to avoid use of waiting rooms. Ill students will be directed to a separate entrance.
- A packing list of recommended self-care items to bring to campus can be found on the QU COVID FAQ website. (<https://quinnipiac.helpsite.com/articles/57736-what-should-i-bring-to-campus>)
- Students will pick up prescriptions ordered by SHS at a pick-up window/area at SHS. Students will also be given information for local pharmacies for medication pick-up and those with delivery services.
- Students living off campus, faculty and staff should consult with their primary care provider.

Mental Health and Behavioral Services at Quinnipiac

The Office of Counseling Services at QU supports the mental and behavioral health needs of the Quinnipiac student community. Individuals who are experiencing overwhelming anxiety or other mental health challenges resulting from the pandemic and its effects should seek mental health support. Mental health resources include:



- Through the Office of Counseling Services, counseling services are available to undergraduate and graduate students. Appointments can be made either online or by calling the counseling center.
- Students are advised to call the counseling center and choose the option to speak to a licensed mental health provider, or if it a life-threatening emergency please call 911.
- Faculty and instructors will be provided guidance/suggestions on how to support students during the pandemic. Our Q-Flex model is flexible, allowing students to engage in class via variety of modes. The ability to work asynchronously, or to be able to review a recording of the course, for instance, will facilitate students' learning even in these challenging times. In addition, more than 800 Quinnipiac faculty, have participated in an extensive bootcamp to prepare for teaching in this Q-Flex model. In that training, we reviewed, among other things, the ideas behind universal design and the ways that faculty can structure their courses to meet course learning objectives while designing the course to allow the kind of flexibility that students will need this semester. Finally, all our academic support services, delivered through our Learning Commons, will be fully available to students remotely this year.

Care Team - Community, Assessment, Response and Evaluation

Quinnipiac is dedicated to supporting our students through responsive practices from CARE (Community, Assessment, Response and Evaluation). The CARE team employs a caring, preventive, early-intervention approach with students who exhibit concerning or disruptive behaviors.

By partnering with members of the Quinnipiac community, the CARE team works to promote student well-being and success in the context of community safety. CARE referrals are submitted by faculty, staff, students, and community members. Helping a student during difficult times, such as the passing of a loved one; supporting students experiencing social challenges with roommates, friends and/or peers; and supporting students whose physical, emotional, mental, spiritual or financial health is at risk, are examples of the type of help available.

The multidisciplinary team, trained in both behavioral intervention and threat assessment, meets weekly to review and discuss new referrals, ongoing cases, and the best course of action to support the student of concern. Referrals should be submitted using the CARE and Conduct Incident Reporting Form. The form and other information, such as team membership, when to make a referral, and a list of frequently asked questions, can be found on the MyQ CARE Team site.

Mental and Health Support for Faculty and Staff

Faculty and staff needing mental health support should utilize the HEALTH ADVOCATE EAP + WORK/LIFE program, administered by HR.



- A licensed master's level counselor can provide free short-term confidential counseling by phone to help you better cope with personal, family, or work-related issues. This includes up to five (5) in person sessions for free for employees, spouses, dependent children, parents, and parents-in-law. The work-life specialists can also assist with locating the right support services, including childcare and eldercare.
- Help is available 24/7/365 by calling 866-695-8622 or emailing answers@HealthAdvocate.com
- Additional information can be found at HealthAdvocate.com/members

Anthem

- For employee enrolled in University medical plans, LiveHealth Online offers a confidential and effective way for members to see a behavioral health professional, such as a therapist, psychologist or psychiatrist, during these stressful times, and receive behavioral health support from their homes via smartphone, tablet or computer with a web cam.
- Telehealth visits for both behavioral health and medical are free until September 30, 2020.
888-548-3432 or www.livehealthonline.com

Local Health Departments

Quinnipiak Valley Health Department
1151 Hartford Turnpike
North Haven, CT 06473
203-248-4528
Ali Mulvihill, MPH
amulvihill@qvhd.org

Hospitals and Health Care Facilities

Included is a list of local Connecticut Acute Care Hospitals with contact information for the Hospital Preparedness Coordinator in the event that a surge occurs on campus and/or in the region. The closest hospital to the all three of our campuses is Yale New Haven Hospital in New Haven. Middlesex Hospital in Middletown, Midstate Hospital in Meriden, Griffin Hospital in Derby, St. Mary's Hospital/ Waterbury Hospital in Waterbury, and Hartford Hospital are all less than an hour away.



CT Acute Care Hospitals and Preparedness Coordinator Contact
Griffin (Derby) http://www.griffinhealth.org Joseph Burnett jburnett@griffinhealth.org 203-732-7195 / 203-996-6291 (cell)
Mid-State (Meriden) http://www.midstatemedical.org/ Patrick Turek Patrick.turek@hhchealth.org 860-456-9116 x2317 / 860-877-1051 (cell)
Milford https://www.milfordregional.org/ John Pelazza John.pelazza@ynhh.org 203-688-4699 / 203-650-5973 (cell)
Yale-New Haven http://www.ynhh.org/ April Alfano april.aysseh@ynhh.org (203) 752-8104 (cell)
Middlesex (Middletown) http://www.middlesexhealth.org Jim Hite Jim.hite@midhosp.org 860-358-6597 / (860) 316-7926 (cell)
Bristol https://www.bristolhealth.org/ Donna Morris dmorris@bristolhospital.org 860-585-3096 / 203-650-5973 (cell)
CCMC (Hartford) http://www.connecticutchildrens.org/ Mike Tortora mtortor@ccmckids.org 860-545-9902
Hartford http://www.harthosp.org/ Patrick Turek Patrick.turek@hhchealth.org 860-456-9116 x2317 / 860-877-1051 (cell)
UConn John Dempsey (Farmington) http://www.uchc.edu/hc/about_us.html James Brown james.brown@uchc.edu 860-679-3317

Quarantine protocol: Declaration that the institution intends to quarantine students who are judged to require it and has designated rooms and feeding arrangements for students.

Some limited commentary on how this is being achieved. How the institution intends to quarantine (roommates, suitemates, and other close contacts?), and where (in a separate facility, or allowing roommates and suitemates to remain together if their shared bathroom is not used by others).

Quarantine and Isolation Plans

As part of our plans to contain any outbreak of COVID-19 this fall, QU has designated specific residence halls on campus as safe isolation and quarantine locations.

- Quarantine housing will be used when a person has been exposed to COVID-19 and needs to separate from other people to see if they develop symptoms and become sick.
- Isolation housing will be used when someone has symptoms or has tested positive for COVID-19.
- We are estimating that we will have 200 on-campus beds (5% of on campus student population) that will be used as our quarantine and isolation space.



- While in quarantine or isolation, students will have full access to wireless internet in their accommodations, so they are able to attend classes remotely and participate in virtual student activities as appropriate.
- If a case of COVID-19 is detected, QU will isolate the infected student(s) for 10 days. Persons with COVID-19 who have symptoms and were directed to care for themselves at home may discontinue isolation under the following conditions:
 - At least 10 days since symptoms first appeared and
 - At least 24 hours with no fever without fever-reducing medication and
 - Symptoms have improved
- If the students tested positive for COVID-19, but had no symptoms, they may end isolation if 10 days have passed since their positive test.
- Medical support to students in isolation will be provided by Student Health Services, as appropriate:
 - a. Monitoring of positive cases.
 - b. Telehealth visits. In addition, an after-hours nurse telephone triage line is available to students when Student Health Services is not open.
 - c. Decision to lift isolation and allow the student to return to campus is based on CDC criteria (see above for home isolation).
 - d. Decision to elevate the level of care to a local hospital if student's condition worsens and can no longer be monitored and managed on campus.
- Additional support services, such as meal delivery, will be provided to students in isolation or quarantine.
- Students who come from any of the states that currently meet that "high infection" or "hotspot" threshold are required to quarantine for 14 days upon arrival to campus.
- Residential hall directors who test positive for COVID-19 will be directed to self-isolate or advised to return home until it is determined they are no longer infectious. This may involve residents temporarily being re-located to alternative housing during their period of self-isolation. Self-isolation means residents cannot attend face-to-face meetings, other group functions or events and may only leave their designated isolation space to seek medical care. Residence Hall Directors who are able may choose to self-isolate at home.

Contact tracing: Declaration of how the institution intends to conduct contact tracing. See Update #1 for additional information. Some limited commentary on how this will be achieved. Institutions may prefer to train staff to serve as contact tracers, or ask local departments of public health for assistance, or provide their students, faculty, and staff with one of the several apps.

Some limited commentary on how these plans will be implemented.



Contact Tracing

As soon as a suspected case of COVID-19 develops, we will institute a contact tracing protocol to identify those with whom the potentially sick individual came in close contact. Contact tracing has been developed and coordinated with the Quinnipiac Valley Health District and follows state of Connecticut guidelines. Exposed individuals will be separated from the rest of the student body, housed in our designated quarantine residence halls, and tested according to guidelines.

If a QU community member tests positive, we will speak with them to determine with whom they came into contact so we can assess potential exposures. If an employee has been exposed to or comes in contact with an individual who has tested positive for COVID-19, either at work or elsewhere, that employee must self-quarantine at home. The identity of employees and students who test positive will not be disclosed beyond a need-to-know basis; however, contact tracing and the need for exposed individuals to self-quarantine may result in revealing their identity to some individuals. All State confidentiality guidelines will be followed.

Two senior managers at Quinnipiac are overseeing the university's contact tracing system. Contact tracing will involve identifying the contacts (people who may have been exposed) of persons who have tested positive for COVID-19. This is done to interrupt disease transmission by having persons quarantine who have had a documented exposure to COVID. Contact tracers will interview the COVID-positive index case, determine their possible contacts, and then interview each of the contacts to determine if a true exposure has occurred.

- Our two senior managers who oversee the contact tracing process will assign three full-time and two part-time Contact Tracers (CT) to any active cases.
- In addition, 10 medical student volunteers will be available to assist.
- The CT will enter all data into Connecticut's ContaCT tracing database during the call, aligning our work with that of the State. This work will be done remotely.
- CTs will help the infected person remember and identify the people they have been in close contact with while they have been symptomatic, or in the two days before symptoms developed, or their test was taken if they are asymptomatic.
- The CTs will ask questions about where the person has been and who they have been in close proximity to on and off campus, especially those interactions of more than 15 minutes and without social distancing or the use of face coverings. The CTs will be able to access the Quinnipiac program that has documented an individual's movement while on campus.
- Once the exposed individuals are identified, CTs will contact them so they are aware of their potential exposure and quarantine if the exposure is sufficient. Maintaining confidentiality throughout this process is required and will be maintained.
- CTs will complete training through a 6-hour online course through Johns Hopkins, as well as Connecticut state training, which is required to connect with the DPH's ContaCT. The state of Connecticut training outlines Connecticut's reporting requirements.



Process of Symptom Screening, Identification of SARS-CoV-2 in Infected Individuals, and Tracing of Contacts

- We have contracted with MyOwnMed Mobile app which will provide a mechanism for our community to track their health electronically beginning in early August. Those who are non-residential will do this daily prior to coming to campus. If any symptoms are present, these non-residential faculty, staff and students will remain at home, and seek medical guidance, as necessary.
- The symptom screen will include the standard COVID-19 symptoms as outlined by CDC: fever, chills, cough, shortness of breath, fatigue, muscle or body aches, headache, new loss of taste or smell, sore throat, congestion or runny nose, nausea, vomiting or diarrhea.
- For those residential to campus, a positive symptom screen will prompt further screening and response by Student Health Services.
- If we have a student, faculty or staff who tests positive for SARS-CoV-2, we will implement our contact tracing protocol which combines electronic tracking with manual contact tracing.
- We are working with our wireless network provider (Aruba Networks) to develop a location-based tracking system which uses existing campus technology. This system will allow us to track the location of community members on campus. Once a user is registered on our wireless network (Bobcatnet or QU Guest Network), our network identifies their device (laptop, phone, or tablet) by location and username. This allows contact tracers to identify locations of individuals on campus through signals being emitted from their device and to identify others who were in shared spaces. We will have the capacity to provide information on the person's locations, times of day and who else could possibly be impacted.
- Once the location data and contacts have been identified, they will be assessed for risk of acquisition of SARS-CoV-2 based on proximity (within 6 feet), duration (≥ 15 minutes) and whether face coverings were worn.

Liaison with regional hospitals and health care facilities. Declaration that the institution has been in contact with the key health care facilities in its area and has a liaison at each to assist if a surge occurs on campus and/or in the region.

Some limited commentary on how these plans will be achieved.

PART 4 – PLAN FOR SHUTDOWN

Shutdown initiated by the institution if a serious outbreak occurs on campus: Declaration of the protocol for an orderly shutdown if a serious outbreak occurs on campus that the institution and/or relevant state or local authorities conclude requires shutdown. This may warrant different treatment of local students and those who need to travel to other states or countries.

"The best practice according to the Public Health Committee of Reopen Connecticut is for the institution upon shutdown to keep on campus all persons with COVID-19 who are in isolation



until they have been cleared to discontinue isolation according to CDC (or the Institution's) guidelines and also keep on campus those who are being quarantined until their quarantine period expires, according to CDC guidelines. This avoids sending students home when they can be contagious and when many will be using public transportation to travel."
Some limited commentary on how these plans will be implemented.

Shutdown of the State: Declaration that the institution will follow the instructions of the Governor if he determines that a statewide shutdown is again required.

Some limited commentary on how these plans will be implemented.

Plan for continuation of instruction if a shutdown occurs: Declaration about whether the institution would intend to continue instruction online if a shutdown occurs.

Some limited commentary how these plans will be implemented. Note that if the gating condition for reduction in the prevalence of the virus is not met this summer, the opening of the semester could be delayed; this, too, would require institutions to determine whether to start school online.

For questions, contact President Mark Ojakian at CSCU-President@ct.edu

Shutdown of the State: Declaration that the institution will follow the instructions of the Governor if he determines that a statewide shutdown is again required.

Shutdown of the State

In the event of a declared public health emergency and/or civil preparedness emergency, Connecticut state statutes confer broad authority on the governor and the commissioner of the Department of Public Health to take certain actions to protect the health and safety of the population. See CGS § 19a-131 et seq. (public health emergency); CGS § 28-1 et seq. (civil preparedness). Connecticut Governor Ned Lamont declared both a public health emergency and a civil preparedness emergency in response to COVID-19 on March 10, 2020.

Quinnipiac successfully shut down our three campuses and moved academic operations to 100% online, distance learning half-way through the spring 2020 semester when the governor declared a state of emergency. Our students were on spring break when the decision from the state to shutdown was made and did not return to campus to retrieve their personal belongings. Our facilities team boxed up all our students' belongings and a physically distant move-out plan was enacted in late-May when it was safe for students to return.

During this time, the university's public safety office and facilities operations continued with limited staff. Teaching and administrative functions continued remotely with faculty and staff working from home. Through quick support of our Information Technology Services team, our faculty and staff were able to successfully continue supporting students' academic needs.



Students participating in domestic and international study-abroad programs returned home (not to campus). Exceptions to remain on campus were made for a small group of students who were unable to return home. Our faculty rapidly pivoted to a system of 100% online delivery and remote work and were able to continue offering strong academic experiences and student services.

If the Governor of the State of Connecticut determines that a statewide shutdown is again required, Quinnipiac will follow the guidance and leadership of the state to institute an orderly shutdown of the University, similar to what was done in March 2020. Since our students were on Spring break during the last shutdown, we plan to do the following as part of our preparations:

- Early closing procedures will be communicated to residential and non-residential students.
- Non-residential students will be informed that campus has closed, and they should not return to campus for classes, business operations, or other student activities.
- Students will be notified using our RAVE emergency alert system (a text-based notification system) and other messaging that the residential areas will close, and students need to vacate them.
- Students will be given a timeline and detailed instructions for moving out of their living spaces.
- Students will be instructed to pack and remove all belongings from their rooms/apartments and card access to residential halls will be turned off.
- Students who are unable to take all their belongings with them when they move out because they have no method for transporting these items will be asked to pack and label their belongings in preparation to send them to another location.
- The University will provide students with information about shipping supplies and services. Belongings cannot remain on campus. Students are required to cover the cost of shipping and services.
- Students who believe they have no other housing options except to remain on campus will be instructed to submit an exception request to remain campus. This request will include rationale and documentation that supports the request. Requests will be reviewed. Students who requested an exemption will receive information that approves or denies their request.
- Students who remain on campus may be relocated to different housing assignments, as necessary.

A Fall 2020 Planning Group constructed various scenarios, options, and contingency plans for the fall semester, from “business as usual” to worst-case scenarios. This planning group and its subcommittees focused on academics, student affairs, athletics and university operations needed to support both our academic and student mission and will guide the university’s transition to a fully remote experience in the event of a shutdown.



Quinnipiac University has created an innovative hybrid teaching model called Q-Flex. Courses are built around three core elements that are interchangeable and flexible based on the course content and students' learning needs: in-classroom instruction, the online course space (Blackboard), and synchronous online meetings. This approach enables the course to be delivered simultaneously using both in-person and remote modalities. It also enables us to offer the high-quality, interactive academics for which Quinnipiac is known, while maintaining careful health protocols and physical distancing throughout our university community.

Building upon best practices we learned last spring, our faculty members are working intensively with pedagogical experts this summer to structure their courses to incorporate even more innovative learning tools and strategies that will enhance our students' educational experience. Nearly all faculty have taken a Q-Flex bootcamp to learn how to innovatively deliver their content. The lessons learned from the spring semester experience and this new innovative pedagogical training has postured Quinnipiac faculty to be prepared to move seamlessly to a 100% remote instructional experience.

The Provost has instructed all faculty to be prepared if the University must rapidly transition again to 100% remote instruction. In the event of a shutdown, the plan to transition to 100% remote instruction includes the following:

- Provide guidance to students & faculty on the transition to 100% remote instruction to include duration.
- Set date to commence transition and provide additional time as needed to conduct the transition – by course or individually.
- Accommodate individuals with disabilities.
- Develop public education materials for University platforms.
- Emails and other forms of communication will be shared to address any educational challenges facing students and faculty.
- Conduct and facilitate Town Hall discussions for students, faculty, and staff to aid them in the transition to 100% remote instruction.
- Continue to provide FAQs and other critical information on the Quinnipiac's COVID-19 webpage and intranet (MyQ).

Shutdown Initiated by Quinnipiac

Quinnipiac President Judy Olian, in consultation with state and local health officials and the COVID-19 Taskforce, would make the decision for a university shutdown. In the event of a shutdown due to the resurgence of COVID-19, students that are in isolation or quarantine following CDC guidance, may remain on campus until they are no longer contagious, and it is safe for them to travel. Support services will be provided to those students.



Quinnipiac will closely follow federal, state, and local information on the prevalence of COVID-19 in the state or region. Led by the University's senior management committee, leadership council and COVID-19 Taskforce, the University's schools and units will implement a number of actions in order to prepare for, and carry out, the swift and safe alteration of University operations at any or all Quinnipiac campuses.

At a minimum these activities include:

- o Monitor guidance from the Quinnipiac Valley Health District, CT Department of Public Health and Centers for Disease Control.

- Determine the University's capacity to safely detect, isolate, and quarantine students with COVID or exposed to COVID.

- o The COVID-19 Taskforce has met daily since February 2020 and will continue to convene to provide guidance and direction in preparation for shutdown.

- o There are eight internal taskforce working groups that will provide recommendations and guidance in their specific area including:

- Infrastructure and facilities
 - o Responsible for closing of academic and administrative buildings including the student center, libraries, dining facilities, bookstore, etc.
 - o Determines critical activities and service such as public safety and facilities that require staff to remain on campus as essential employees.
 - o Place barriers to limit access to restricted areas and post signs with emergency instructions across campus.
 - o Evaluate construction projects, determine ability to continue safely or suspend operations.
- Academics, research, and curriculum
 - o Ensure academic continuity for both undergraduate and graduate students across the nine schools.
 - o Implement necessary actions for cessation of on-campus faculty research projects (including animal care).
- Health and safety protocols
 - o Ensure medical consultation if necessary, for students who remain on campus.
 - o Prepare space for isolation and quarantine with health monitoring, e.g. thermometers and pulse oximeters. (with facilities)
 - o In conjunction with Chartwells, provide for food and meal support.
 - o Using specific protocols, actively monitor students in isolation and quarantine for worsening (isolation) or development of symptoms (quarantine) related to COVID-19.
 - o Provide support to students on campus in isolation or quarantine.
 - o Provide medical support/emotional support for remaining students.



- Student activities and athletics
 - Ensure student activities such as events, student clubs, and service continue in a virtual capacity.
 - Discontinuation of any on-campus athletic training.

- Student experience and residential life
 - Early closing procedures will be communicated to residential students.
 - Students will be notified via email and other messaging that the residential areas will close, and students need to vacate them.
 - Students will be given a timeline and detailed instructions for vacating their living spaces.
 - Students will be instructed to pack and remove all belongings from their rooms/apartments/houses and building access will be turned off.
 - Students who are unable to take all their belongings with them when they move out because they have no method for transporting these items will be asked to pack and label their belongings in preparation to send them to another location.
 - The University will provide students with information about shipping supplies and services. Belongings cannot remain on campus. Students are required to cover the cost of shipping and services.
 - Students who believe they have no other housing options except to remain in university housing will be instructed to submit an exception request to remain on-campus. This request will include rationale and documentation that supports the request. Requests will be reviewed by a committee of individuals. Students who requested an exemption will receive information that approves or denies their request to remain in on-campus housing.
 - Students who remain on campus may be relocated to different housing assignments, as necessary.

- Communications
 - Establish public information plan.
 - Provide essential updates to students, faculty, and staff via email, the QU Intranet (MyQ) and the COVID-19 webpage.
 - Host Town Halls
 - Develop FAQs
 - Participate in CCIC conference calls and provide updates on Quinnipiac's actions.
 - Communicate with local public safety and health officials.

- HR & related policies
 - Faculty and staff will be notified of plan for closure.
 - Implement alternative work plans for faculty and staff including teleworking.
 - Will accommodate those with disabilities.



Quinnipiac University COVID-19 Committees

COVID-19 Task Force

Established in February 2020, The Quinnipiac COVID-19 Task Force is comprised of university leadership and medical professionals across a variety of fields and disciplines, as well as personnel from our Emergency Management Team. The task force meets daily and is focused on addressing the many challenges presented by the realities of this global health crisis.

- Keith Woodward (Chair), Associate Vice President for Facilities Operations
- Christy Chase, Director of Student Health
- Monique Drucker, EdD, Vice President and Dean of Students
- Dr. David Hill, Professor of Medical Sciences and Director, Global Public Health Program
- Debra Liebowitz, PhD, Provost
- James Nealy, Assistant Chief of Public Safety
- Lisa O'Connor, Dean, School of Nursing
- Daryl Richard, Vice President for Marketing and Communications
- Donald C. Sawyer III, PhD, Vice President of Equity and Inclusion/Chief Diversity Officer
- Anna Spragg, Assoc Vice President for Human Resources & Total Rewards
- Fred Tarca, Vice President-Chief Information & Technology Officer
- Mark Tortora, Associate Director of Education Abroad Programs
- Bethany Zemba, EdD, Vice President and Chief of Staff

Quinnipiac Fall Planning Group

The QU Fall Planning Group focuses on preparation for the upcoming fall semester. The committee provides plans for business as usual to the more challenging fall possibilities with an emphasis on the academic, student affairs, athletics and university operations needed to support both our academic and student mission and the development of Q-Flex.

- Don Sawyer, Chair, Vice President for Equity and Inclusion and Chief Diversity Officer
- Joshua Berry, University Registrar
- Khalilah Brown-Dean, Associate Professor of Political Science
- Salvatore Filardi, Vice President for Facilities and Capital Planning
- Corey Kiassat, Associate Dean of the School of Engineering and Associate Professor of Industrial Engineering
- Matthew Kurz, Assistant Dean of Student Affairs
- Bill Mecca, Senior Associate Athletic Director
- Wesley Renfro, Associate Dean of the College of Arts and Sciences and Associate Professor of Political Science
- Betsey Smith, Senior Associate Dean of the School of Health Sciences
- Janice Wachtarz, Associate Vice President for Information Services



Faculty Senate Ad-Hoc COVID-19 Response Committee

A multidisciplinary team of faculty from across the university established by the Quinnipiac Faculty Senate to ensure and advise on the quality of instruction and maintenance of curricular standards under multiple COVID-19 scenarios.

- Norbert Herzog (School of Medicine)- Professor of Medical Sciences
- Michael Sheehan (College of Arts and Sciences)- Associate Professor of Psychology
- Susan Lynch (School of Nursing)- Clinical Associate Professor of Nursing
- Stephanie Miller (School of Business)- Assistant Professor of Accounting
- Hilary Fussell-Sisco (School of Communications)- Associate Professor of Strategic Communication
- Bill Dunlap (School of Law)- Professor of Law
- Ruth Schwartz (School of Education)- Associate Professor of Education
- Steve Straub (School of Health Sciences)- Professor of Athletic Training & Sports Medicine
- Alden Mead (PT Faculty)- Part-Time Faculty



The Quinnipiac Pact

Quinnipiac is our home away from home. When our faculty, staff and students are among their Bobcat family, their health, safety, and support needs will be cared for as if they are with their own family. Through this pledge, we acknowledge the impact our actions have on each other, and the role we each have in keeping our Quinnipiac community safe from spread of COVID-19. By signing this pledge, I am committing to protect my own health, to help protect the health of others, and to prevent the spread of COVID-19 in our neighborhoods and communities:

Protect MY OWN HEALTH

- Use our mobile symptom-checking app each day to self-monitor for the symptoms of COVID-19.
- Wash my hands with soap and water for at least 20 seconds frequently, and use hand sanitizer when soap and water are not available.
- Get vaccinated for the flu in the fall.
- Get tested for COVID-19 before returning to campus and participate in the university's testing program upon my initial return to campus and as needed as part of the weekly "sample testing" throughout the fall semester.

Protect the HEALTH OF OTHERS

- Wear a face covering anytime I am outside my living unit.
- Maintain physical distancing of at least six feet at all times.
- Stay home and self-isolate if I feel ill or think I may have been exposed to COVID-19 and contact a health care professional.
- Show compassion, care, and respect for all members of the Quinnipiac community and not stigmatize others who test positive.

Prevent the SPREAD OF COVID-19

- Participate in the university's contact tracing program as needed to identify if I, or others, may have been exposed to COVID-19 and to limit its spread.
- Be an advocate for the health of our community by proactively asking others to observe physical distancing and wear a face covering if I see them not supporting these health guidelines.
- Observe all instructional signs throughout our campuses and follow all directions.
- Refrain from hosting or attending large, crowded gatherings or parties where the virus could quickly spread.

I will support these shared responsibilities because I recognize no one person or department is solely responsible for enforcing these actions. I also understand there are consequences for disregarding these health measures because of the potential health costs I am inflicting on others – from not being able to attend my classes in person to, in egregious cases, forfeiting the privilege to remain on campus for the remainder of the semester, in accordance with the student conduct process.

[Name of student/faculty/staff]

[Date]